

**Alaska Railroad Corporation  
Disadvantaged Business Enterprise Program**

**Policy Statement**

The Alaska Railroad Corporation (ARRC) has established a Disadvantaged Business Enterprise (DBE) Program in accordance with the regulations of the United States Department of Transportation (DOT), 49 C.F.R. Part 26. The ARRC has received federal financial assistance from DOT and, as a condition of receiving this assistance, the ARRC has signed an assurance that it will comply with 49 C.F.R. Part 26.

It is the policy of the ARRC to ensure that DBEs, as defined in 49 C.F.R. Part 26, have an equal opportunity to receive and participate in Federal Transportation Administration (FTA) and Federal Highway Administration (FHWA) assisted contracts. It is also our policy:

- (1) to ensure nondiscrimination in the award and administration of applicable DOT-assisted contracts;
- (2) to create a level playing field on which DBEs can compete fairly for applicable DOT-assisted contracts;
- (3) to ensure that the ARRC's DBE program is narrowly tailored in accordance with applicable law;
- (4) to ensure that only firms that fully meet 49 C.F.R. Part 26 eligibility standards are permitted to participate as DBEs;
- (5) to help remove barriers to the participation of DBEs in applicable DOT-assisted contracts; and
- (6) to assist the development of firms that can compete successfully in the market place outside the DBE program.

The ARRC's Deputy Chief Counsel is designated as the DBE Liaison Officer. In that capacity, the DBE Liaison Officer is responsible for implementing all aspects of the DBE program. Implementation of the DBE program is accorded the same priority as compliance with all other legal obligations incurred by the ARRC in its financial agreements with DOT.

The ARRC will disseminate this policy statement to its Board of Directors and all components of the ARRC organization. We will distribute this statement to DBE and non-DBE business organizations that perform work for us on applicable DOT-assisted contracts and will post this DBE Program on the ARRC web site.

Signed:   
Bill O'Leary  
ARRC President and CEO

Date: 3/25/19